

BUSINESS SCIENCE CORPORATION



OPEN PIT-MINING

JUNE, 2020

Our Staff

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Company Performance Analysis

- Monthly Revenue
- - Monthly Costs
- Predicted Profits

2

Truck Performance Analysis

- Workload Breakdown
- Working Hours Breakdown
- Time Period Analysis

3

Project Proposal

- Truck Efficiency
- Financial Performance Improvements



KEY FIGURES OF CURRENT PERFORMANCE

Coal Produced, 2015
1, 015,107 Tonnes

Avg per month: 85,650.58 Tonnes

2,730 Tonnes
produced per day

682.66 Tonnes Per Truck

Revenue Requirements

We require on average,
415.16
Tonnes of coal per day to
meet budgetary
requirements

Market Location



Trucks currently
operation 4

Trucks in inventory 5

827.96 Kms Driven per 23 hour Day.

Sale Price

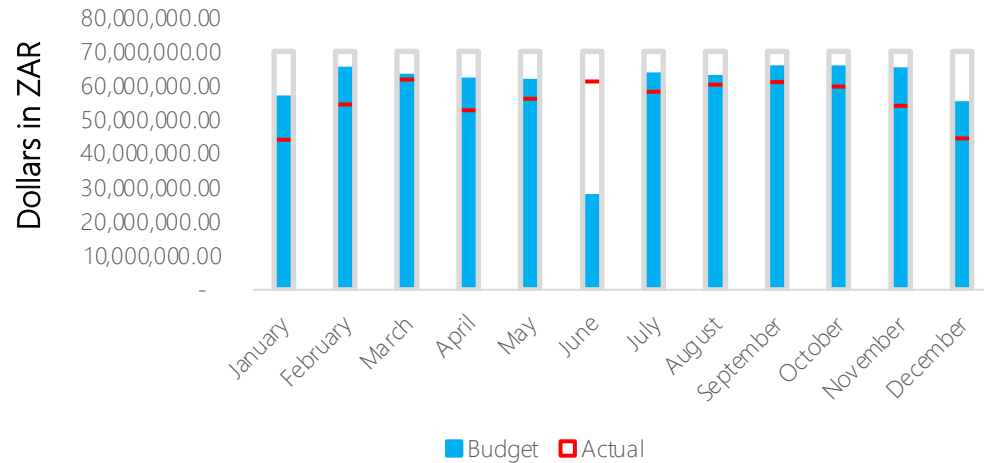
Average cost of Coal
Per Ton
657.07 ZAR



PERFORMANCE REVIEW MONTH BY MONTH

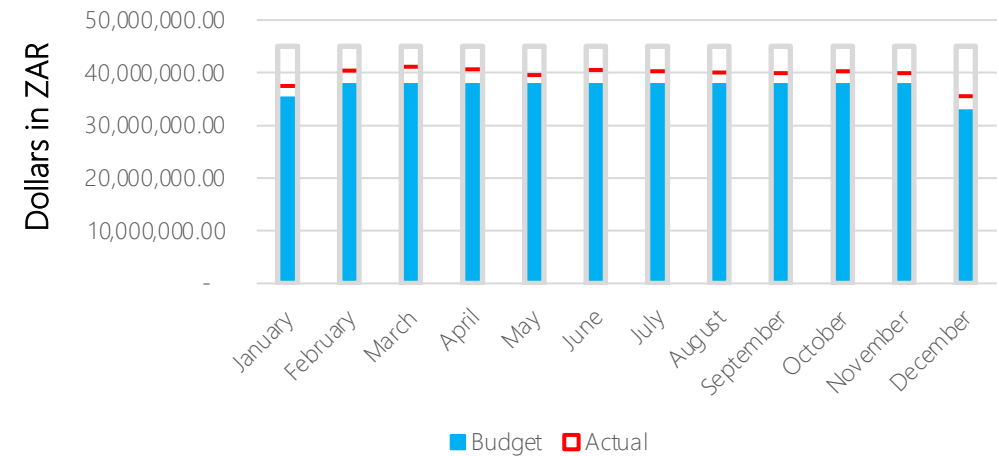


Monthly Revenue (ZAR)



Budget has only been met once in June. This is expected to be an anomaly as the budget forecast was set so low. General trend is that the actual is consistently under budget.

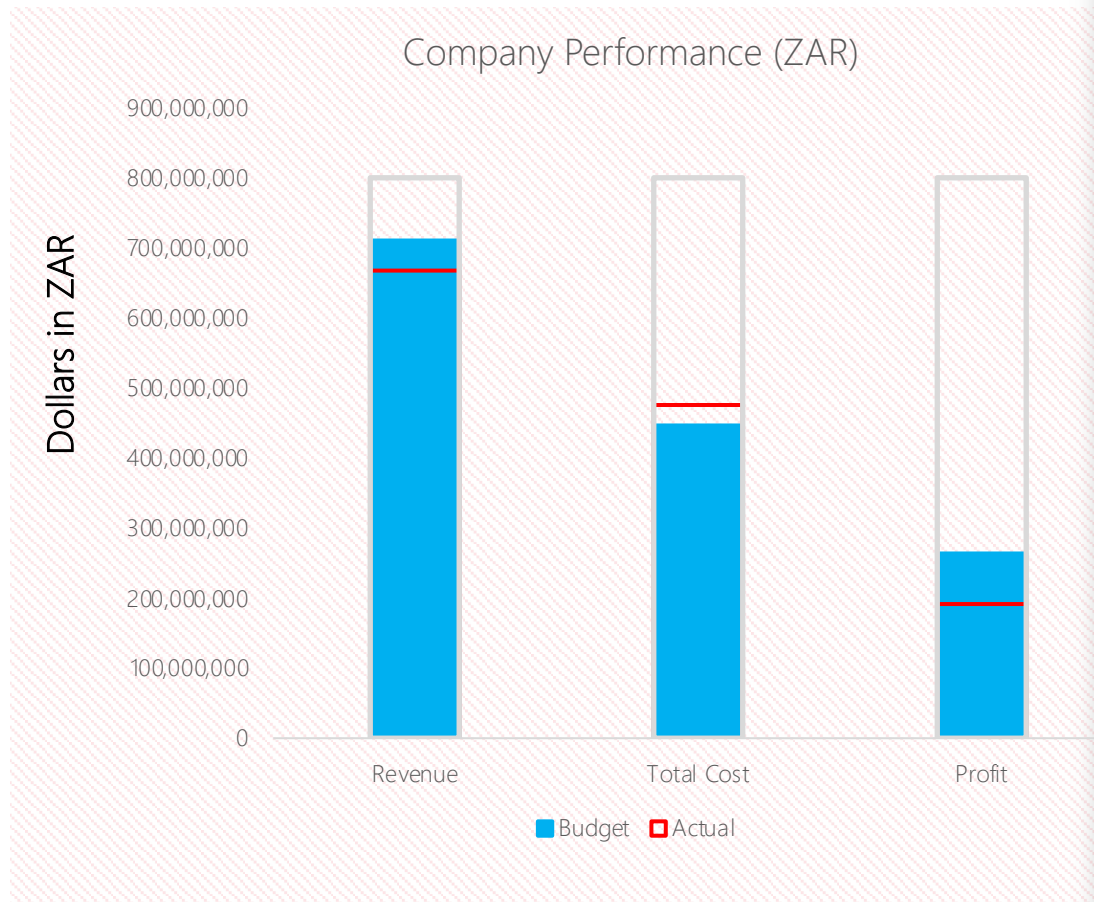
Monthly Costs (ZAR)



Monthly cost are consistently over budget. Steps must be taken to reduce fix costs making up approximately 40-50% of costs.



PERFORMANCE ANALYSIS



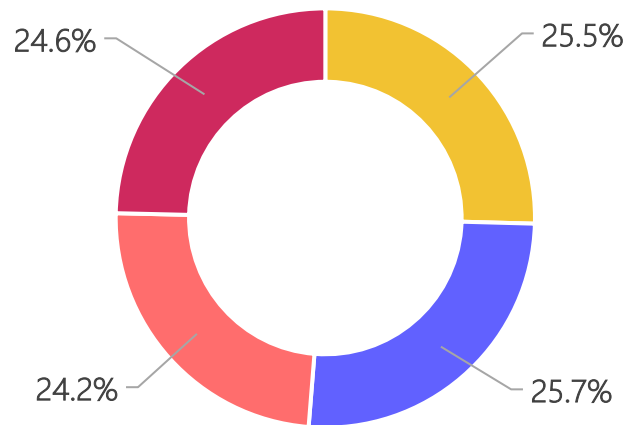
The revenue for the open pit mine is under budget by 43,233,138 ZAR

The total cost of the open cut mine is over budget by 29,353,722 ZAR

The open pit mine is at a loss. The profit is under budget by 72,586,860 ZAR



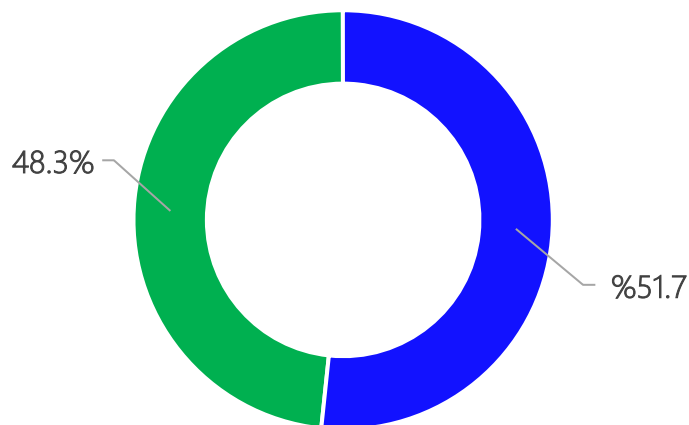
TRUCK ANALYSIS



HT10 HT11 HT12 HT13

Distance Covered Per Truck

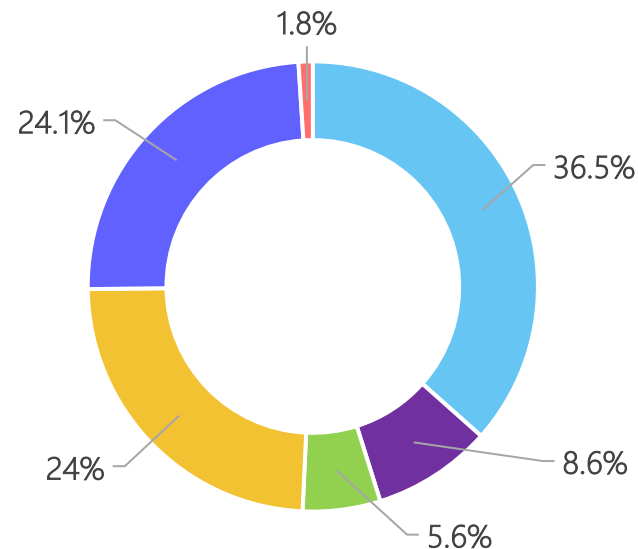
The distance covered by each truck is similar to that of one another. Each truck is approximately travelling 200km. This suggests that all trucks are equally mobile throughout the day.



Day Night

Distance Covered in a Work Period

The cumulative distance covered by the trucks was relatively less than the distance covered by the trucks at night. This suggest more driving is completed in the evenings that during the day.



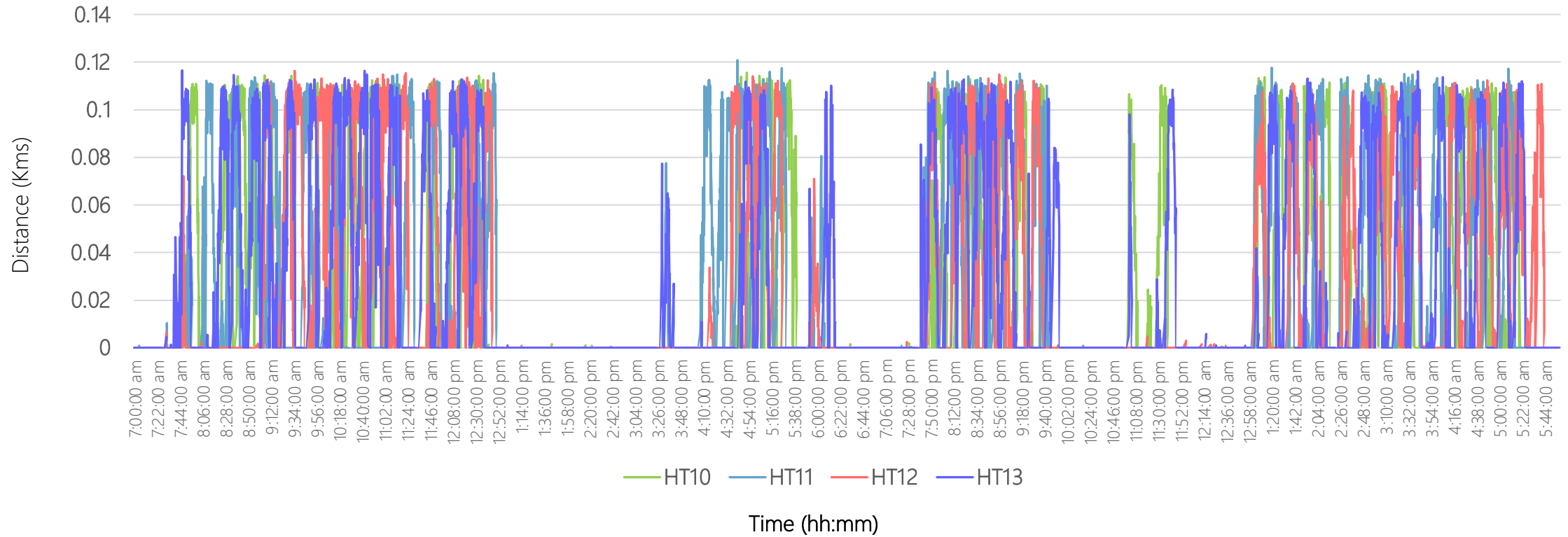
Operating Hard Park Service Area Shovel 1 Tip Workshop

Time Spent in an Area

The time spent in a specific area of the mine illustrates that a substantial amount of time is allocated operating (moving), whist the other major allocated times are at the tip and the shovel.



DISTANCE COVERED IN A 23HR DAY



The graph above illustrates the distance covered by the 4 trucks operating at the site on a scheduled workday. The trucks are indicated by HT10, 11, 12 and 13.

7.5hrs
of the day all trucks are not operational

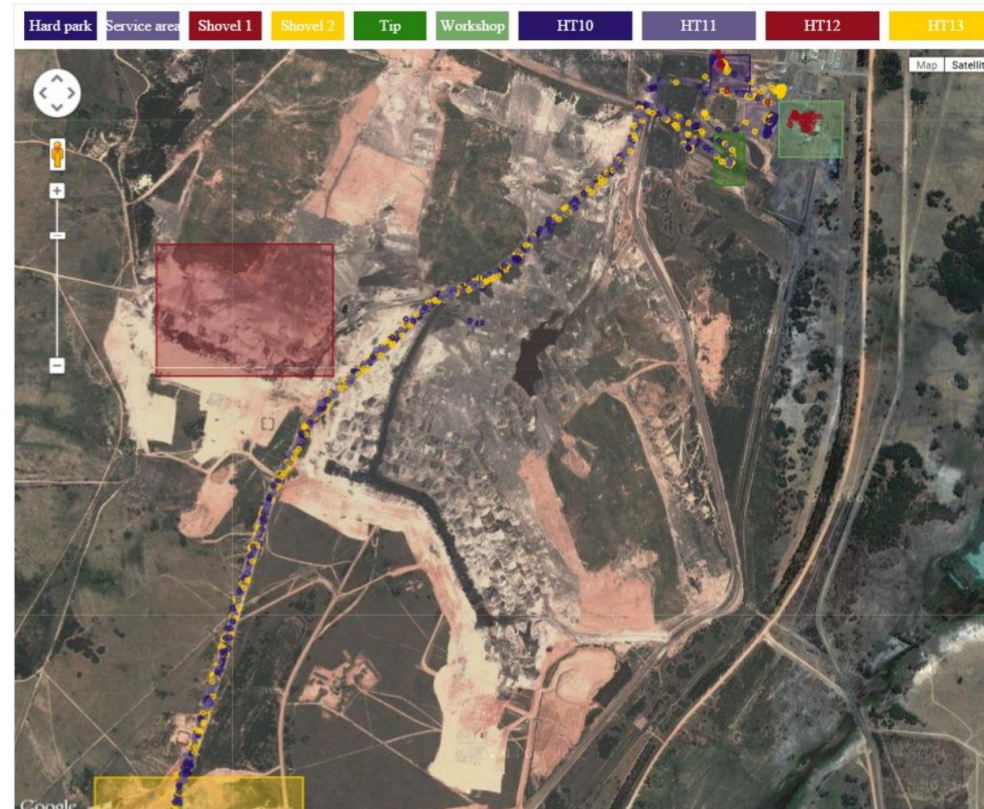


Operations
7:00AM -
6:00AM



PROPOSED ADJUSTMENTS

Reduce Travel time of trucks by moving the Tip, Service Area and Hard Park nearer to Shovel 1 and 2.



Utilise truck HT12. Encourage HT12 in operations outside of the Tip to increase coal production.

Increase operation hours. There are several time periods where trucks are not operational.

Utilise Truck 5. Operations involve HT10, 11, 12 and 13 despite owning 5 trucks



FINANCIAL IMPACT OF CHANGES

Addition of Truck 5

Excel Data states there are 5 trucks in the inventory. 4 Trucks are in operation.

The additional use of an extra truck will increase coal production by 682 Tonnes per day. On average meeting the budget coal production requirements.

Additional Average Monthly Coal Produced: 20,460 tonnes

Increased Operation hours.

7 and a half hours is approximately the duration where trucks are idle (non-operational). Truck currently move 44 tons per hour. Increasing truck operation hours by 2 hours can result in 88 tonnes of coal produced per truck a day.

Additional Average Monthly Coal Produced: 10,560

Reduction of Travel Time

Based on the map, a large portion of operation time for HT 10, 11 and 13 is travelling to and from Shovel sites to the tip, hard park and work shop. Moving these facilities closer to the site will allow for less time/distance spent driving between sites. Less kms would be expected to result in less time on repairs and cost reductions.

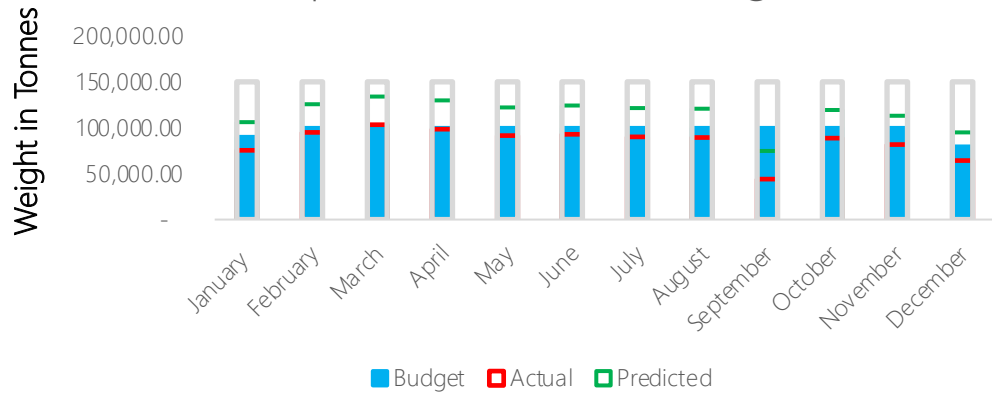
Reducing the distance to facilities by half would be expected to increase coal production.



PREDICTED COMPANY PERFORMANCE

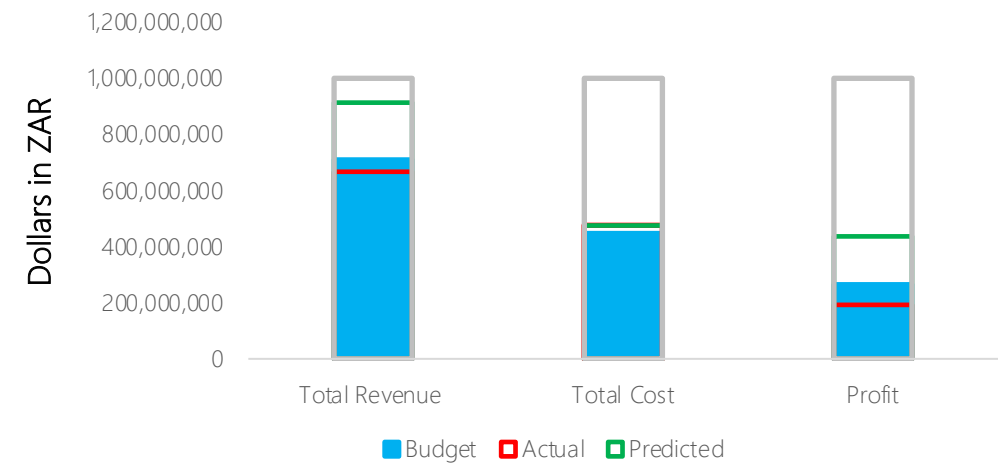


Forecasted Coal Production With Implementation of Changes



The predicted monthly average coal production is expected to 115,650 Tonnes. With an expected additional 31,020 Tonnes monthly. Resulting in a 36.6% Coal production increase

Forecasted Profit With Changes Implemented



Based on the forecasted values it is predicted that there will be 30% increase in revenue from the actual yield and a 127% return on profits from the actual value



THANK YOU

References

ECON1348 Mining Case Study Summary Data

ECON1348 Mining Case Study: Applying Analytical
Techniques, Business Science Corporation . PDF.

